Stage: Delivery Report

# Improving Information Management in Project Services P0333

Document Version: 1.0

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# 1 Document Management

# 1.1 Stakeholders

| Project Role                                    | Name              | Unit                                    |
|---|-------------------|---|
| Project Manager                                 | Charlotte Higgins | Project Services                        |
| Project Sponsor                                 | Rhian Davies      | Information, Technology and Web - CAHSS |
| Project and Programme<br>Manager Representative | Ben Armstrong     | Project Services                        |
| Head of Service Management                      | Alex Carter       | IS Applications Service Management      |
| Service User                                    | Bill Lee          | Development Services                    |
| Service User                                    | Mark Ritchie      | Project Services                        |
| Portfolio Manager<br>Representative             | Muriel Mewissen   | Project Services                        |
| Service User                                    | Stefan Kaempf     | Production Management                   |
| PMO Team  | Steph Ruthven     | Project Services                        |
| SharePoint Service Manager                      | Stephen Smith     | Service Management                      |

## 1.2 Version Control

| Date       | Version | Author    | Section | Amendment     |
|------------|---------|-----------|---------|---------------|
| 22/08/2019 | 0.1     | Charlotte |         | Initial Draft |

#### 2 Introduction

The purpose of this report is to summarise the work conducted to improve information management within Project Services.

## 3 Delivery Report

The following outcomes were delivered as part of this project

- 1. Initial development of a SharePoint site for the storage of procedures and guidance documents for Project Services
- 2. A template for current and future guidance documents, highlighting the intended audience and version control.

#### 3.1 SharePoint Site

The SharePoint site structure was drafted after a consultation with members of the Project Management Office, which identified the key document types and their required audience. These are shown in *Table 3.1.1*.

| Comms                                       | Guidanc<br>e           | Procedur<br>es           | Resource/AST<br>A   | МІ  | РМО  | Managers                                      | Section<br>s            | Collaborations<br>(SEP/DLAS/EFI) | Other/<br>Working<br>Documents                |
|---|------------------------|--------------------------|---|---|--|---|-------------------------|----------------------------------|---|
| Comms<br>sent to<br>Project<br>Service<br>s | Agreed<br>guidanc<br>e | Agreed<br>procedur<br>es | Project<br>Services<br>Resource<br>tracker                      | SLT<br>Project<br>Focus<br>reports              | End of year<br>prep &<br>comms                           | Capacity<br>planning<br>managers              | Section<br>meeting<br>s |                                  | 3-Year<br>planning                            |
| Comms<br>sent to<br>Apps                    |                        | WIS notes OUT OF SCOPE   | Project Services Resource analysis                              | Apps<br>SMT<br>project<br>MI                    | PMO<br>financial<br>manageme<br>nt                       | Recruitmen<br>t University<br>of<br>Edinburgh |                         |                                  | Procedures<br>in<br>developmen<br>t           |
| Comms<br>sent to<br>ISG                     |                        |                          | Resources<br>documents for<br>project<br>Services<br>resourcing | Project<br>Services<br>project<br>MI            | Training information - tracking spend/use with suppliers | Recruitmen<br>t contract                      |                         |                                  | Guidance in<br>developmen<br>t                |
|   |                        |                          | Apps resource<br>analysis                                       | Reports<br>requirin<br>g PM<br>update<br>(Apps) | Training service   | Job<br>descriptions                           |                         |                                  | PMO work in<br>progress<br>(e.g.<br>Benefits) |
|   |                        |                          |   |   |  |   |                         |                                  | Working<br>docs with<br>SEP                   |

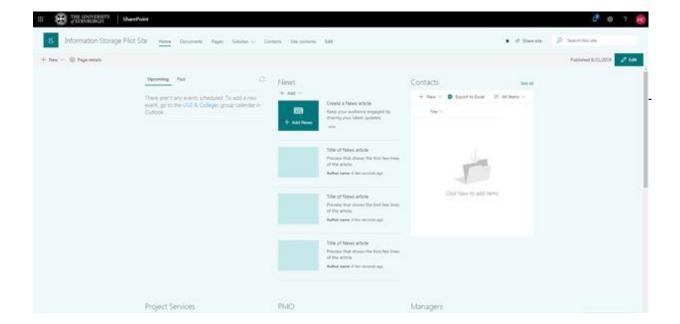
This information was added to that which had already been acquired prior to the start of this project, primarily through interviews with various members of Project Services. The interviews and workshop were brought together to form a proposed structure for the SharePoint site, detailed in *Table 3.1.2*, below.

Table 3.1.2. Proposed structure for the SharePoint site.

| *Project Services        | PMO                     | Managers                  | Applications                                | PMO external                       | *ISG PMO          |
|--------------------------|-------------------------|---------------------------|---|------------------------------------|-------------------|
| Section meetings         | Management information  | Recruitment               | Agreed procedures                           | Who we are                         | Who we are        |
| Shared calendar          | Training service        | Capacity planning         | Management Information supporting Wiki page | What we do                         | What we do        |
| News                     | Financial<br>management | Job Descriptions          |   | Services  Training Project Website | Monthly reporting |
| Professional development | End-of-Year             | Resourcing information    |   |                                    | Templates         |
| Resource requests        | Resource analysis       | On/off boarding checklist |   |                                    | Procedure         |
| Working patterns         | On/Off boarding         | Induction                 |   |                                    |                   |
| Seating plan             | 3-yr planning – prep    |                           |   |                                    |                   |

The landing page for the SharePoint site contains the following areas, shown in *Figure 3.1.1*:

- A shared calendar, which could contain all the key dates for the department (year-end, monthly reporting, etc.)
- A news channel, for key news items to be shared across the department
- A key contacts list



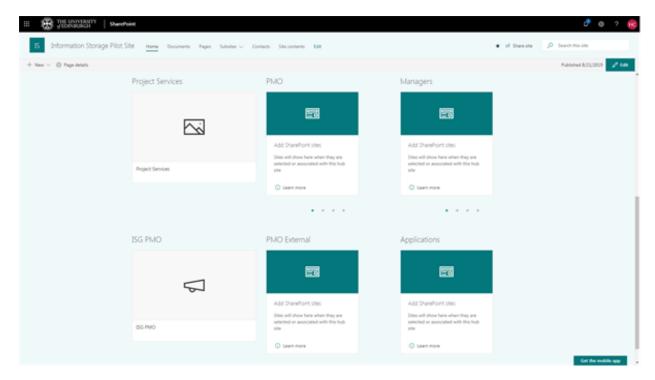


Figure 3.1.2. The landing page of the SharePoint site, showing the six main areas of the site. For this project, only 'Project Services' and ISG PMO' were populated.

Figure 3.1.3 shows the landing page for the 'Project Services' subsite.

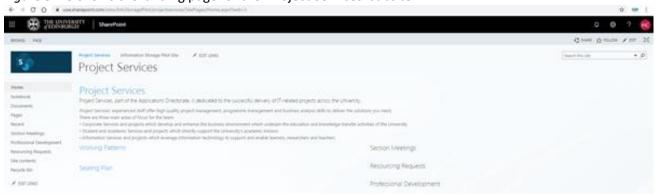


Figure 3.1.3. The landing page of the 'Project Services' subsite. This includes an overview of Project Services, as well as working patterns and a seating plan, and key documents outlined in Table 3.1.2.

Within this area, there are working patterns and a seating plan for those working in the department. These have been taken from the University's Wiki page and so are up to date as of 22/08/2019. Areas for 'section meetings', 'resourcing requests' and 'professional development' have also been set up, but relevant documentation to be included in them has yet to be identified and migrated. A 'shared calendar' (as per *Table 3.1.2*) could not be located for Project Services and so has not been included. Although a 'news channel' was requested, it is unclear how this would vary from the channel included on the initial landing page, and so has not been included.

The landing page for the 'ISG PMO' subsite is shown in Figure 3.1.4 below.

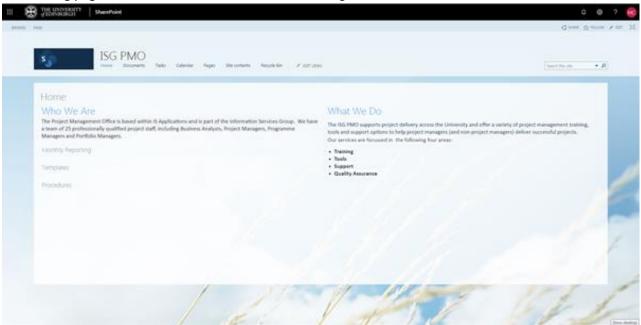


Figure 3.1.4. The landing page of the 'ISG PMO' subsite. This includes an overview of the ISG PMO, as well as the key documents outlined in Table 3.1.2.

This also contains an overview of the ISG PMO, as well as the document repositories outlined in *Table 3.1.2*. Within 'Monthly Reporting', the guidance and procedures located on the Wiki page (<a href="https://www.wiki.ed.ac.uk/display/insite/Governance">https://www.wiki.ed.ac.uk/display/insite/Governance</a>) have been migrated across, keeping the key information about each of the documents (description, date raised/updated, author). Although 'Templates' and 'Procedures' areas have also been set up, relevant documentation for migration has yet to be identified.

#### 3.2 Guidance Template

A template for current and future guidance templates has been drafted and is given below in *Figure 3.2.1*.

|                                  |   | Page Title                             |  |           |       |  |
|----------------------------------|---|--|--|-----------|-------|--|
|                                  |   | Breadcrumbs                            |  |           |       |  |
| Author                           |   |  | Date Created                           |           |       |  |
| Audience and Overview (Contents) |   |  | Vers                                   | ion Con   | trol  |  |
|                                  |   |  | Date                                   | Version   | Owner |  |
| If external o                    | external documents are referenced, in the same order rerview, creator and date last edited for comment Document Description title |  | lude a note with a<br>the document, eg |           | g.    |  |
| Type                             | title   |  | 0.000                                  | eator     | Date  |  |
| Type  If diagrams                | , figures or in   | nfographics are us<br>referencing thro | cre<br>sed, ensure                     | e clear a | and   |  |

Figure 3.2.1. A template for current and future guidance documents, highlighting important features which will improve consistency and ease of use.

Although the initial layout can be used for most procedures and guidance document, some amendments will be necessary depending on the nature of the document. Some comments have been included, but the most important features to be included are consistency and ease of use. For all documents, the following information should be clearly visible:

• Document title

- Document's author
- Intended audience
- Version Control (also including dates of review, even if no amendments were made)
- Date created/updated
- Overview of contents of document
- Contact details should the reader require clarification or further information

#### 4 Course of Action

There are several outstanding issues from this project which need to be addressed, as highlighted below:

- Complete an example guidance document using the template produced
- Agree a roll-out plan for full migration of all content to the SharePoint site

The following notes for should be considered as part of any future roll-out plan:

- It will be necessary to conduct a more thorough review of all documentation relating to procedures and guidance within Project Services, so that the location and content of each of these documents are known.
- Many of these documents are in need of updating, and this should be carried out prior to the
  migration of content to the SharePoint site. A template, such as the one given by this project,
  should be implemented to ensure consistency and ease of use across all documentation.
- The SharePoint site should be reviewed and extended prior to migration, to ensure that it is still fit for purpose after the review of all documentation. Particular attention should be paid to the audience of each document, for facilitate security and ease of use.
- Regular reviews of all documentation should be carried out, so that all staff can be confident that the information contained within the SharePoint site is current and accurate.